

# Scottish Borders Health and Social Care Partnership Integration Joint Board

15 March 2023

## Scottish Borders Health and Social Care Strategic Framework 2023-26

Report by Chris Myers, Chief Officer, Integrated Joint Board



Scottish Borders  
Health and Social Care  
PARTNERSHIP

### 1. PURPOSE AND SUMMARY

1.1. To seek approval for the Scottish Borders Health and Social Care Strategic Framework 2023-26

1.2. The Integrated Joint Board is legally required to develop and deliver a strategic plan from April 2023-26. The Health and Social Care 'Strategic Framework' has been developed to improve the outcomes of our communities, and is based on understanding the needs of our communities.

1.3. The associated Integrated Impact Assessment documents are enclosed. These documents have been built around the engagement and consultation work delivered by the NDTi in August-September 2022, summarised in the 'Feedback from our Communities' report.

### 2. RECOMMENDATIONS

2.1. The Scottish Borders Health and Social Care Integration Joint Board (IJB) is asked to:-

- a) Approve a final draft of the Health and Social Care Strategic Framework so it may be published in April and implemented from April 2023.

### 3. ALIGNMENT TO STRATEGIC OBJECTIVES AND WAYS OF WORKING

3.1. It is expected that the proposal will impact on the Health and Social Care Strategic Framework Objectives and Ways of Working below:

Alignment to our strategic objectives					
Rising to the workforce challenge	Improving access	Focusing on early intervention and prevention	Supporting unpaid carers	Improving our efficiency and effectiveness	Reducing poverty and inequalities
X	X	X	X	X	X

Alignment to our ways of working					
People at the heart of everything we do, and inclusive co-productive and fair	Good agile teamwork and ways of working – Team Borders approach	Delivering quality, sustainable, seamless services	Dignity and respect	Care and compassion	Openness, honesty and responsibility

X	X	X	X	X	X
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**4. INTEGRATION JOINT BOARD DIRECTION**

4.1 A Direction is not required

**5. BACKGROUND**

5.1. We are delighted to present the Strategic Framework to the Integration Joint Board in Appendix 1. This is a result of in depth research into the needs of the people and an understanding of what matters to people in the Scottish Borders about health and social care. This was founded through the Needs Assessment report and the NDTi consultation report, both completed by the end of September 2022.

5.2. This information was used to identify strategic issues, objectives and ways of working that will drive the focus of the Integration Joint Board over the next three years. The Strategic Framework applies to the Integration Joint Board as its Strategic Commissioning Plan, and supports the Integration Joint Board in its oversight of all delegated services and integration agenda.

5.3. In line with the approach agreed at the IJB Away Day, a ‘Once for Borders’ approach has been undertaken with the aim of delivering best value for our communities, improved strategic partnerships and improved outcomes.

5.3.1. Direct alignment has been agreed between the Strategic Framework and the Scottish Borders Council ‘Good Health and Wellbeing’ theme of the Council Plan.

5.3.2. This framework will also be considered by NHS Borders Board in the context of its wider NHS Borders Clinical Strategy.

5.3.3. The Community Planning Partnership Strategic Board have considered adoption by the Community Planning Partnership ‘Enjoying Good Health and Wellbeing theme’ and it has been formally agreed at Community Planning Programme Board level.

5.3.4. As such, there may be minor changes suggested to the Strategic Framework by NHS Borders and the Community Planning Partnership which will lead to a revised draft being brought back to the IJB.

5.4. Should this be accepted by NHS Borders then the Scottish Borders will have strategic alignment between all major partners who deliver health, social care and work to improve wellbeing within the Borders. This common focus will improve collaboration with our partners, and the likelihood that we deliver the outcomes established in the Strategic Framework within an extremely challenging environment.

5.5. An associated annual plan will be brought back to the Integration Joint Board in May 2023, outlining the priorities of the partnership in line with this Strategic Framework for the year ahead.

## 6. IMPACTS

### Community Health and Wellbeing Outcomes

6.1. It is expected that the proposal will impact on the National Health and Wellbeing Outcomes below:

N	Outcome description	Increase / Decrease / No impact
1	People are able to look after and improve their own health and wellbeing and live in good health for longer.	Increase
2	People, including those with disabilities or long term conditions, or who are frail, are able to live, as far as reasonably practicable, independently and at home or in a homely setting in their community.	Increase
3	People who use health and social care services have positive experiences of those services, and have their dignity respected.	Increase
4	Health and social care services are centred on helping to maintain or improve the quality of life of people who use those services.	Increase
5	Health and social care services contribute to reducing health inequalities.	Increase
6	People who provide unpaid care are supported to look after their own health and wellbeing, including to reduce any negative impact of their caring role on their own health and well-being.	Increase
7	People who use health and social care services are safe from harm.	Increase
8	People who work in health and social care services feel engaged with the work they do and are supported to continuously improve the information, support, care and treatment they provide.	Increase
9	Resources are used effectively and efficiently in the provision of health and social care services.	Increase

### Financial impacts

6.2. A reduction of overall financial costs is required to ensure financial sustainability. The Strategic Framework is intended to help deliver financial sustainability and this will be achieved through the improving our effectiveness and efficiency objective. Associated service / programme plans and annual plans will work to both ensure financial sustainability and to improve outcomes.

### Equality, Human Rights and Fairer Scotland Duty

6.3. Attached are the completed Integrated Impact Assessments for stages 1-3.

### Legislative considerations

6.4. The Public Bodies (Joint Working) (Scotland) Act 2014 requires Integrated Joint Boards to develop and deliver a strategic plan every three years. The Strategic Framework sets out the mission, vision, objectives, ways of working and outcomes for the next three years covering 2023-26.

6.5. The IJB has a statutory obligation to eliminate unlawful discrimination, harassment and victimisation; advance equality of opportunity between people who share a protected characteristic. Additionally, where proposals are “strategic”, the Fairer Scotland Duty requires us to show that we have actively considered how we can reduce socio-economic inequalities in the decisions that we make and to publish a short written assessment on how we have done this.

As such a completed Integrated Impact Assessment is submitted alongside the Strategic Framework for approval.

## **Climate Change and Sustainability**

6.6. None relevant

## **Risk and Mitigations**

6.7. There is a low risk the public will not agree with the Framework and they will not engage to progress its objectives. This is being mitigated by bringing in NDTI to engage with locality groups and equality groups to ensure the Framework continues to be built in a collaboration.

If statutory agencies fail to prioritise this area of work, outcomes may not be achieved.

## **7. CONSULTATION**

### **Communities consulted**

7.1. Please see the 'Feedback from Our Communities' report to see a list of all the groups consulted to identify the needs of our communities and the focus of the Strategic Framework. These include protected characteristic groups.

7.2. In addition, the following groups have been consulted:

- Unpaid Carers – Carers Workstream
- Staff – Operational Planning Group
- Community groups across the Borders
- Groups of people listed in the Integrated Impact Assessment
- IJB Strategic Planning Group

### **Integration Joint Board Officers consulted**

7.3. The IJB Board Secretary, the IJB Chief Financial Officer, the IJB Chief Officer and Corporate Communications have been consulted, and all comments received have been incorporated into the final report.

7.4. In addition, consultation has occurred with our statutory operational partners at the:

- HSCP Joint Executive
- IJB Future Strategy Group
- NHS Borders Board Executive Team
- Scottish Borders Council Council Management Team
- Community Planning Partnership Strategic Board

### **Approved by:**

Chris Myers, Chief Officer, Integrated Joint Board

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**Background Papers:**

- Final Draft Health and Social Care Strategic Framework 2023-26 (Appendix 1)
- [We have Listened and Joint Needs Assessment reports](#)
- Strategic Framework IIA Stage 1 Proportionality and Relevance (Appendix 2)
- Strategic Framework IIA Stage 2 Empowering People – Capturing their Views (Appendix 3)
- Strategic Framework IIA Stage 3 Findings and Recommendations (Appendix 4)

**Previous Minute Reference:**

- [Health and Social Care Integration Joint Board: 21 December 2022, Item 9 Draft Strategic Plan Progress Update](#)
- [Health and Social Care Integration Joint Board: 16 November 2022, Items 5 and 6](#)

For more information on this report, contact us at Elke Fabry, Project Manager, [efabry@scotborders.gov.uk](mailto:efabry@scotborders.gov.uk)